

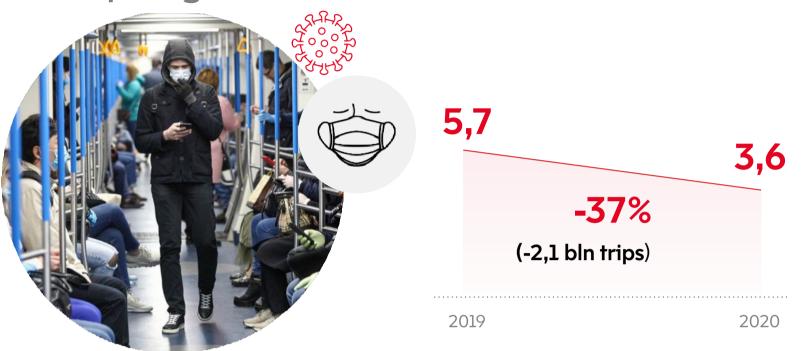
Moscow transport during the COVID-19 pandemic

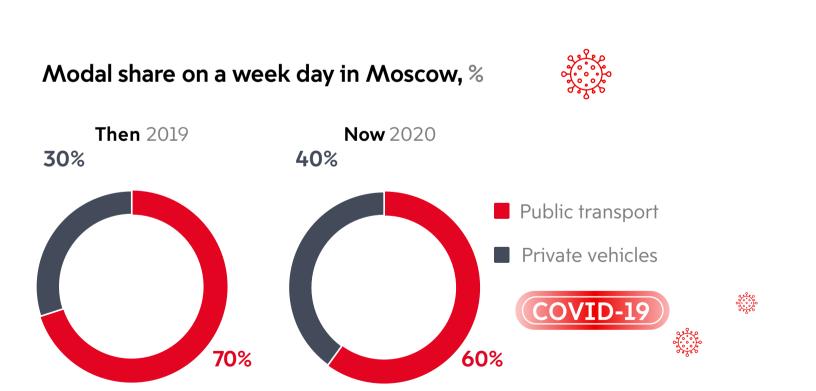




The pandemic caused 37% decrease in passenger flow on all modes of public transport in 2020

(comparing to 2019)





24 hour period on a week day, mln passengers		2019	2020	% to 2019	Operating mode in 2020
M	Metro, including the MCC	8,99	5,17	-42%	
	Surface transport	6,34	3,63	-43%	Maximum number of rolling stock on route
	Commuter rail, including the MCD	1,85	1,34	-28%	
T	Taxi	1,06	1,15	+8%	L Increase in traffic
	Car-sharing	0,26	0,19	-27 %	From April 13 th to May 25 th - services fully suspended From May 25 th to June 9 th - minimum renting of 5 days
(SO)	Bike-sharing	0,028	0,032	+14%	From April 10 th (opening of the season) to May 30th – for volunteers and couriers, from June
	TOTAL	18,5	11,5	-37%	1st to November 30th – open for all







Tackling the COVID-19

The Moscow transport worked in a routine mode, quickly introducing safety measure and improving comfort for passengers

Provided safe access to public transport



>3 000 sanitizers installed

Nº 1 in the world

by the number of sanitizers in transport



increased air exchange, air disinfection systems installed



Selling of masks and gloves

at all metro stations, and ticket offices of commuter rails (the MCC and the MCD)

Introduced breakthrough technological solutions for Moscow residents



of train cars in the metro and surface transport in the mobile apps Moscow Metro and Moscow Transport



>6 mln passengers

used reduced cost of trip for off-peak hour commuting – unloading of metro ~5 000 passengers daily (-3%) (from November 2, 2020)



Contactless payment

Surface transport drivers suspended selling tickets. Contactless payment modes are preferred.

Helped medical staff, volunteers, couriers and business



>60 000 doctors and patients used special buses and taxis



>51 000 free transport tickets were given to medical staff and volunteers in 2020 (from April 2020)



>90 000 times medical staff and volunteers used free parking (from April 13, 2020)



>800 000 free bike rides were made by volunteers and couriers

(from April 10, 2020)



By 50% reduced the rent fee for business on the transport infrastructure



*World Travel & Council (WTTC), (UK, 2021) wttc.org

Z

As the result of 2020 Moscow improved major indicators, despite the increase in use of private vehicles

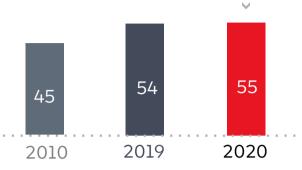




SPEED

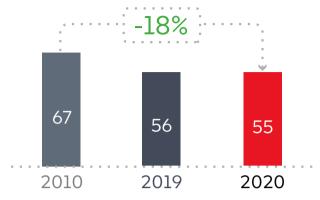


Average speed of private vehicles on major highways 24/7, km/h





Average trip time from the MKAD to the city center by public transport, min





SAFETY



According to the Moscow Traffic Control Center

Social risk rate, the amount of road fatalities per 100 000 people





Road accidents with injured people, thousand units



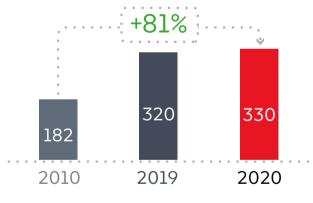


ACCESSIBILITY

The lowest level in the Russian Federation



The number of rail transport stations (metro, the MCC, the MCD), units





Proximity of metro stations, mln people, living away from metro spanning 2,2 km

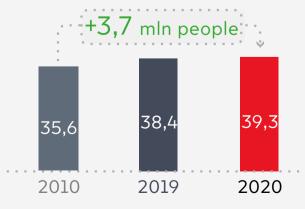




COMFORT



The number of passenger seats in public transport (including all modes of transportation), mln people daily





Average queueing time to buy a ticket during peak-hour (in metro, the MCC, the MCD), min



Moscow maintained momentum to develop metro and the MCD in 2020 () Moscow Transport





FOR RAIL TRANSPORT PASSENGERS:

METRO, THE MCC, THE MCD, COMMUTER RAIL, **TRAMS**



+7 new metro stations (+88 stations comparing to 2010, including the MCC)

+580 thousand additional passenger seats thanks to new rolling stock and reduced headways



The MCC development

519 mln passengers on the MCC in 4 years since the launch

100% completed integration with radial directions of commuter railways

+4 new transfers to the metro

+5 new transfers to the MCD

4 min headway during peak-hours since 2019 (6 min in 2016, 5 min in 2017)

The MCD development

151 mln passengers from the launch of the MCD-1 and MCD-2

+15 new commuter rail stations

18 mln free transfers from the MCD to the metro

100% rolling stock renewal for the MCD-1 and MCD-2 - the newest rolling stock among European railway systems

+3,43 mln new passenger seats daily thanks to the MCD launch

> min is a minimal headway after the MCD launch (before the MCD launch the headways were up to 2 hours)

up to 44 min saved thanks to the MCD integration into metro system



Rolling stock renewal

Metro train cars

+551 new train cars Moskva (3 548 train cars since 2010 63% rolling stock renewal)

> new trains Moskva-2020 on Lines 5 and 6 (335 train cars)

Development of passenger services

- The schedule of the Passenger Mobility Center was changed: working hours of the Moscow Metro from 5:30 am to 1:00 am.
- New service zones: the MCD and surface transport
- Launch of a private passenger accounts and personalised Troika card (>270 000 users)
- Lauch of the Moscow Metro chat-bot (>10 000 requests monthly)

■ Piloting FacePay

Commuter train cars

+499 new train cars for commuter rail (3 550 train cars since 2010, 60% commuter rail rolling stock renewal)

Trams

+70 new Vityaz-M trams (528 trams since 2010, 78% rolling stock renewal)

+50 thousand additional passenger seats





Moscow is Nº 1 in Europe in the number of e-buses on city routes*





Rolling stock renewal

+1 392 new buses and e-buses in 2020 (11 858 new buses and e-buses since 2010)

100% bus fleet

Moscow possesses the most modern bus fleet in Europe (4,7 years is the average age of a bus)



Bus stations opening

+2 bus stations «Salarievo» и «Centralniy»

>1,2 thousand passengers a day

For passengers:

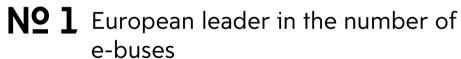
- comfortable waiting zones, cloak-rooms, cafes, mother & child facilities, ATM, Wi-Fi, modern navigation
- 6 bus stations in total

FOR SURFACE TRANSPORT PASSENGERS:

BUSES AND E-BUSES

E-buses





104 e-bus charging stations

x2 increase in the number of e-bus (+24 new routes, 42 routes in total)



Infrastructure

+30 km of dedicated lanes in 2020 (381 km since 2010)

since 2020 dedicated lanes operate only for public transport 24/7

+1 141 modern surface transport shelters (4100 in total) (>34% (~958 thousand) passengers at modern shelters every day)

For passengers:

■ Wi-Fi, USB-chargers, modern navigation, CCTV, information screens

>53 thousand repairs of surface transport shelters conducted in 2020



Smart crossroads

100% of major crossroads (470) regulated automatically in real time from 5 to 15 minutes (20%) saved by 1,5 mln surface transport passengers





NEW MOBILITY:

CAR SHARING AND TAXI

Moscow sharing services and taxi - Nº 1 in the world in the number of vehicles and development dynamics *



Car sharing

- x250 times increased the number of shared vehicles since 2015 (from 100 to 25 000 by the end of 2020)
 - **44** mln rides in 2020 (equal to 2019)
 - 120 mln rides since the launch in 2015



- >1 mln active users (+12-15% every year)
- 1 shared car replaces up to 7-8 private cars (equal to 180 000 private cars every day)



- mln rubles of subsidies for purchasing new shared cars in Moscow in 2020 (252 mln rubles in total since 2018)
 - Car sharing fleet in Moscow is the most modern in Europe



E-sharing

- 20 e-vehicles fleet in 2020
- **+10** e-vehicles in car sharing in 2021

Taxi

- +10,5 thousand new taxis (70% of Moscow fleet renewal)
 - **288** mln rubles of subsidies for purchasing new taxis in 2020 (0,9 bln rubles since 2012)
 - 2,7 years is the average age of a taxithe most modern fleet in Europe
 - 80 thousand taxis operate every day on the streets of Moscow (licensed in Moscow and the Moscow region)
 - **x8 times** increase in the number of legal taxis in Moscow since 2010
 - **4** min average waiting time (5 min in 2019)



- >1 mln rides a day (+2% comparing to 2019)
- 13-15 taxi rides a day



Moscow - Nº 1 in the Russian Federation in terms of road safety





A COMFORTABLE CITY FOR DRIVERS:

ROAD NETWORK DEVELOPMENT, ROAD SAFETY, STREET PARKING



- **+124,5** km of new roads
 - +25 new bridges, tunnels and overpasses
 - +23 new pedestrian crossings

(1033 km of roads, 297 bridges, tunnels and overpasses, 254 pedestrian crossings since 2011)



Road situation

Despite of the growing number of vehicles:

- +170 thousand vehicles registered in the Moscow Transport Hub in 2020 (**8,4 mln** in total)
- **-5%** decrease in road congestion in 2020 according to TOMTOM

Road safety

-14% decreased the number of road accidents with injured people in 2020 compared with 2019

- **-32%** road accidents with injured
- **-51%** road accidents with fatalities
- **~2.5** thousand saved lives since 2010

2,97 social risk rate in 2020



according to the Decree of the President of Russia no more than 4 victims of road accidents by 2030 - already fulfilled

Decrease since 2010:



+6 900 new parking slots,

Street parking

- out of which 781 slots are reserved for disabled users
 - (108,2 thousand slots on-street and offstreet)
- **+14 300** acting parking permits for large families and district residents in 2020 compared with 2019
 - (176 000 permits)*
 - parking priority for residents
 - Moscow districts added to the zone of residential parking



Infrastructure development for pedestrians, bike sharing and kick sharing



Bike sharing and infrastructure

+14% bike sharing rides during the 2020 season (5,7 mln in total)

+1000 new bikes (6,5 thousand in total)

+134 new bike sharing stations (662 stations in total)

km of roads convenient for bikes (taking dedicated lanes into account ->900 km in total)

new temporary bike lanes in a seasonal format since 2020

-30% discount for bike sharing (since June 2020 until the end of the season)



Pedestrians

x2 times increased the number of pedestrian walks all over Moscow since 2010

+10 streets, squares, avenues and public spaces reconstructed in 2020

+8 km of redesigned pedestrian spaces

Crowdsourcing is a new format of communication with Moscow residents

>2 thousand requests from residents accumulated and studied in the framework of the project, 262 residents' ideas realised in 2020

What appeared in Moscow in 2020 according to residents' requests?

+102 new pedestrian crossings

+5 lots with improved pedestrian accessibility pedestrian zones organized or redesigned

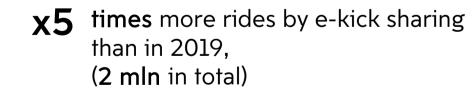
+10 addresses with new bike parking installed (2 thousand bike parking stations for more than 10 thousand bikes)

+5,4 km of new temporary bike lanes (6 temporary bike lanes in total)

FOR PEDESTRIANS **AND BIKERS:**

BIKE SHARING AND E-KICK SHARING, PEDESTRIAN SPACES

Kick sharing



new e-kick scooters +2750 (6 thousand in total)

> +30 new districts with available sharing stations (>50 Moscow districts in total)

active users in 2020 compared with 2019 (500 thousand in total)









Moscow ticketing system and the Troika transport card are the smartest in the world*



Ticketing

36 mln Troika cards purchased since 2013

The launch of a private passenger account and personalised Troika cards

- >270 thousand users
 - Troika smart card launched in the Tula region
- >180 thousand rides completed
 - FacePay technology tests



Mobile apps

>11 mln downloads of the Moscow Transport Complex mobile apps by 2020

Mobile apps' update in 2020:



Moscow Transport – a new app

- travelling and loading of transport in real time
- taxi and car sharing online-booking
- street parking map



Moscow Metro - a new app

- online management of Troika card balance
- ETA and train load in real time
- Chat-bot launch (>10 000 enquiries a month)



Moscow Parking – a new app

- payment and fines & evacuation appeals
- search for parking spaces for disabled
- search for evacuated vehicles
- private accounts for juridical persons
- parking payment at shopping centers



MOSCOW TRANSPORT SMART

TICKETING, BIOMETRICS, MOBILE APPS, **DISPATCH CENTER**

SERVICES



Biometrics

- 100% metro stations equipped with biometrics
- 607 delinquents arrested by the Ministry of Internal Affairs September 1, 2020.**



The Moscow Metro **Unified Dispatch Center**

100% train dispatchers relocated to the UDC

-50% time needed to solve accidents



The Moscow Transport: 2020 in review

2010-2020

Metro and the MCC

+88 stations of metro and the MCC

+173 km of metro and the MCC lines

+3 548 train cars

(63% rolling stock renewed)

2010-2020

Commuter rail and the MCD

- +57 stations of commuter rails
- +263 km commuter rails
- +3 550 new train cars (60% rolling stock renewed)

Key project the MCD -

new surface metro for Moscow and the Moscow Region



Moscow parking

2010-2020

+108,2 thousand places for Moscow parking

+176 thousand parking permits for families with many children and residents

+317 places for parking permits holders

2010-2020

Road network

Built and reconstructed:

- +1 033 km of roads
- +297 bridges, tunnels and overpasses
- +254 pedestrian crossings



- +7 metro stations
- +17.9 km of metro lines
- **+551** metro train cars

New train Moskva -2020

on the Ring and Kaluzhsko-Rizhskaya lines

46 thousand rail sleepers changed

86,4 km of rail bars renewed

310 km cables changed

111 escalators repaired

+580 thousand additional passenger seats

New in 2020

+15 commuter rail stations the MCD

+499 new train cars for all commuter rails

100% rolling stock renewed on the MCD-1 and MCD-2

102 km new rail ways installed

260 km overhead wiring renewed

+3,43 mln additional passenger seats due to the MCD

New in 2020



+6 900 new parking places, including:

- +4 700 on-street parking
- +2 200 places on guarded parking
- **+14 300** active permits for families with many children and residents

New in 2020

Built and reconstructed:

- **+124,5** km of roads
- **+25** bridges, tunnels and overpasses
- **+23** pedestrian crossings

New in 2020



2010-2020

Surface transport

+12 386 units of surface transport, including:

+11 258 buses (100% fleet renewed)

+600 e-buses (new mode of transportation)

+528 trams (78% fleet renewed)

+381 km of dedicated lanes

DIEKTDOOVC:

- +1 462 units of surface transport, including:
- +1092 buses
- +300 e-buses
- +70 trams
- +30 km of dedicated lanes
- **+13,59** mln additional passenger seats comparing to 2010

New in 2020

2010-2020

Bike infrastructure and scooter-sharing

- +900 km of road network used for bike lanes
- **+6 500** bikes
- +6 000 e-scooters



- **+45** κM km of road network used for bike lanes For the first time bike lanes in a seasonal format
- **+1 000** bikes
- **+2 750** e-scooters

New in 2020

2010-2020

Moscow car-sharing and taxi

- +25 500 car-sharing vehicles
- +1 mln active users of car-sharing 55 000 permits for Moscow taxi



Maintaining the optimal amount of Moscow car-sharing fleet

+10 500 new thousand taxi (in total 148 thsnd. Taxi permits in Moscow and the Moscow Region)

New in 2020

* Including dedicated lanes for public transport





Development of transport system: plans for 2021





Increasing safety

- Increase / decrease of speed on certain streets
- Detailed analysis of road accidents
- Tackling road rules violations
- Ban for transit freight at MKAD



Development of eco transport

- **+400** e-buses
- **+164** charging infrastructure for e-buses
- +30 new e-bus itineraries
- **+10** e-car-sharing vehicles
- +200 charging stations for e-vehicles



Moscow metro rolling stock renewal by 68%

+337 new metro train cars Moskva-2020 in 2021 100% renewal of the Ring line with the Moskva-2020 trains in 2021



Piloting of buses on demand in Troitsky and Novomoskovsky administrative districts

- Agile bus itineraries
- Transport from door to door



Development of bike infrastructure and sharing services

- +1 000 new bikes, including 500 e-bikes
- +67 stations of e-bike-sharing

Up to 18 km temporary lanes

- +1 000 parking places for private vehicles
- **+4 000** e-scooters



Accessible environment for low-mobility passengers

- Scaling of services by the Passenger Mobility Center on surface transport
- Improvement of accessibility of transport infrastructure for low-mobility passengers



Development of the Moscow metro and the MCD

- +8-11 new metro stations
- **+11** commuter rail stations of the MCD, 6 of them after reconstruction and 5 new ones



Preparation for river transport launch

- Development of piers
- Construction of e-vessels for Moscow
- Payment by Troika card



Troika card unites Moscow and the Moscow Region

 Scaling of the eco-system of Troika card to the regions of Russia (including the Moscow Region)



Trip payment using Face Pay

- 100% stations equipped with facial recognition systems
- New additional method of payment



All Moscow transport in a single app

- lacksquare 1st stage of launching mobile app based on MaaS
- Convenient routes and best prices
- Car-sharing, taxi and sharing services included
- Launch of virtual Troika card



Muscovites' participation in transport development

- **+10** new pedestrian crossings
- >150 ideas will be realised in 2021
- Accumulation of new ideas